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Choosing the Future

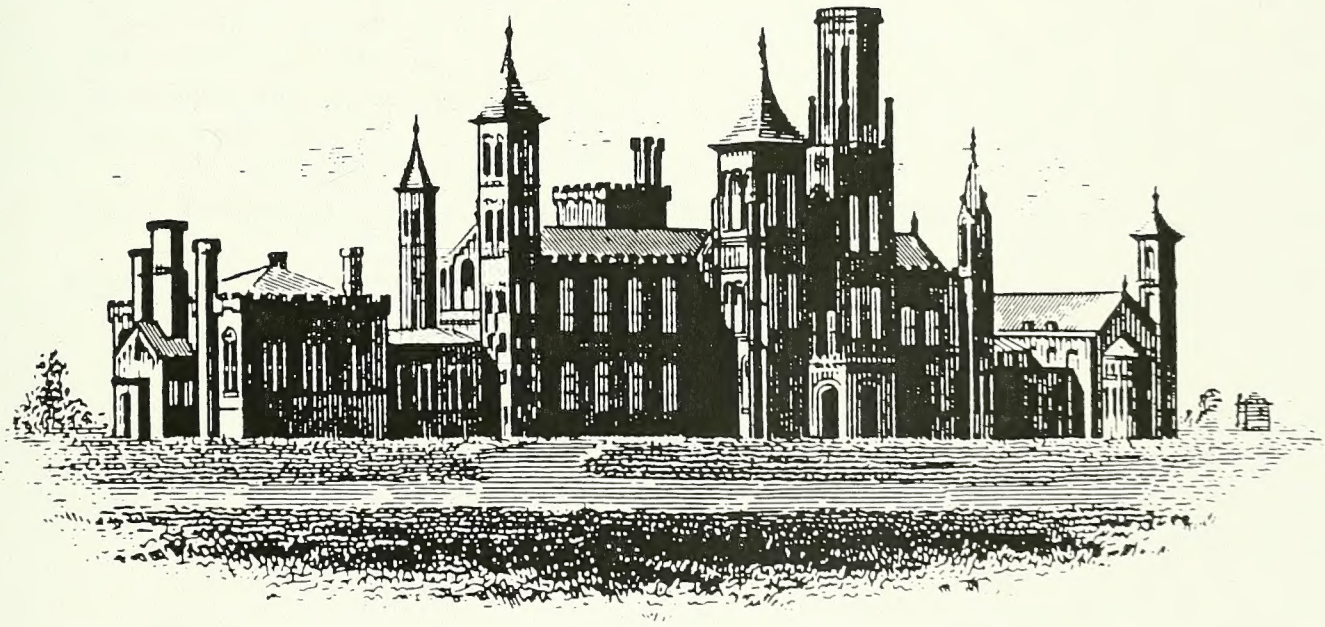
Appendix

Smithsonian Institution

Five-Year Prospectus ♦ Fiscal Years 1993 – 1997

Choosing the Future

Appendix



Smithsonian Institution

Five-Year Prospectus ♦ Fiscal Years 1993 - 1997

Table of Contents

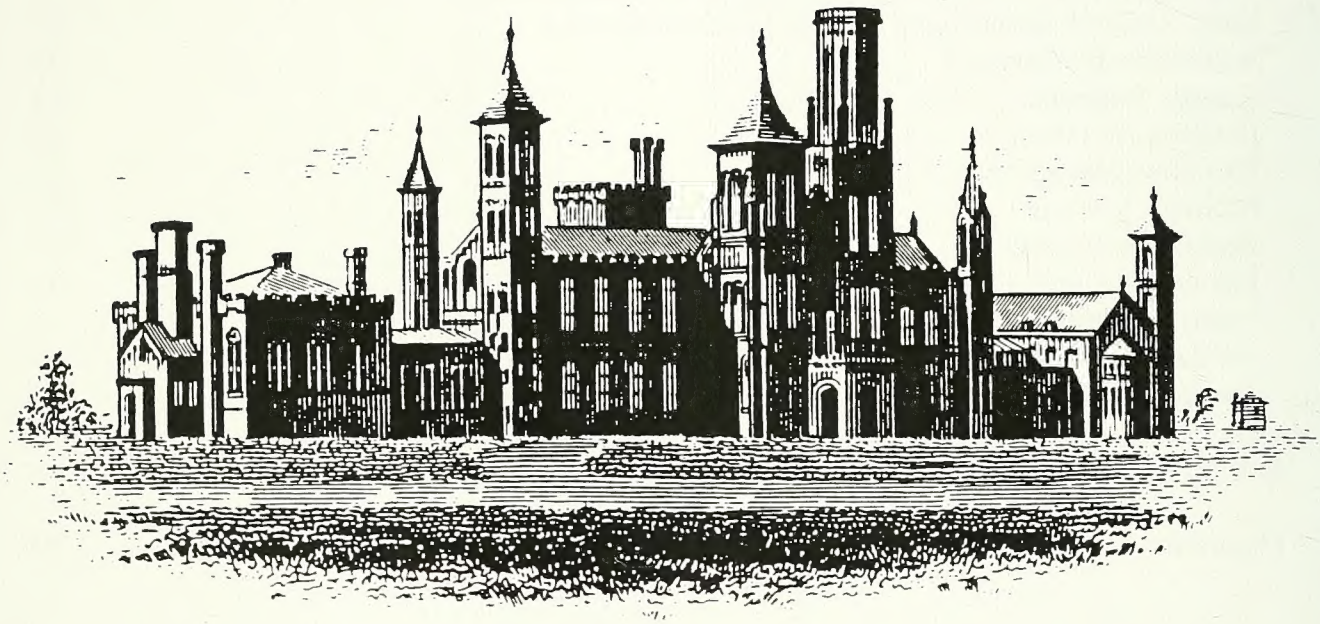
Introduction 1

Summary Tables
- Funding Goals--Operations 3
- Five Year Capital Program 4
- Long Range Capital Program 8
- National Zoological Park Construction and Improvements 10

Detailed Tables by Major Organizations and Functional Groups
- Museums, Galleries, and Major Collection Activities 13
- Basic Research Centers and Central Research Services 27
- Administrative Services 38
- Awards Programs 39
- Business Activities 40
- Executive Management 41
- Facilities Services 42
- International Activities 43
- Membership Activities 44
- Public Awareness Services 45
- Smithsonian Institution Press 46
- Special Programs 47

Index: Alphabetical Listing of Organizations and Functional Groups 49

Organization Chart of the Smithsonian Institution 50



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Introduction

The Prospectus presents the Institution's mission, immediate and future goals, and corresponding resource requirements. This Prospectus: Appendix supplements the Institution's Prospectus and provides, by major organization and functional groups, detailed:

- mission and program emphasis statements,
- projections of operating expenses, and
- projections of repair and restoration projects

The detailed projections of operating expenses in the Prospectus: Appendix comprise the "bottom-up" part of planning; that is, each Smithsonian organization estimates its resource requirements. The Prospectus: Appendix also presents the Institution's "top down" aggregate estimates of resource requirements in summary tables. Any differences between "top down" and "bottom up" projections reflect executive level adjustments to plans of individual organizational entities necessitated by the reality of resource constraints from an Institutional perspective.

The Office of Planning and Budget (OPB) prepares the Prospectus annually for review and approval by the Institution's Board of Regents. In addition, The Prospectus and its appendix complement the Institution's annual report, Smithsonian Year.

Smithsonian Institution
Funding Goals—Operations

Fiscal Years 1982—2001 in millions of Dollars

	Federal Salaries & Expenses	Unrestricted & Special Purpose Funds	Restricted Funds	Government Grants & Contracts	TOTAL
1982	$131	$107	$7	$13	$258
1983	147	115	9	13	284
1984	157	129	10	15	311
1985	164	155	10	16	345
1986	169	170	13	16	368
1987	189	188	17	16	410
1988	201	209	26	17	453
1989	211	220	30	21	482
1990	225	228	28	29	510
1991	258	221	23	37	539
1992	281	223	30	35	569
1993	311	241	30	36	618
1994	345	260	31	37	673
1995	382	273	32	37	724
1996	419	286	33	38	776
1997	435	298	34	38	805
1998	451	313	34	39	837
1999	467	329	35	40	871
2000	483	343	36	41	903
2001	500	359	36	41	936

SMITHSONIAN INSTITUTION
FIVE YEAR CAPITAL PROGRAM
BY FACILITY

(Millions of Dollars)

	FY 1992	FY 1993	FY 1994	FY 1995	FY 1996	FY 1997
Administrative Service Center						
Capital Acquisition:						
Salaries & Expenses				4.0	4.5	4.5
Non-appropriated Funds				0.5	1.0	1.0
Total				4.5	5.5	5.5
Air and Space Building						
Major Construction:						
Air and Space Museum Extension						
Appropriated Funds		1.0	7.0		99.0	
Non-appropriated Funds		1.0			54.0	
Alterations and Modifications			0.6	0.2	0.1	
Repair & Restoration of Buildings:						
Major Capital Renewal		0.2	2.2	2.2	2.2	2.0
Repair, Restoration & Code Compliance	0.8	0.3	9.6	1.5	1.5	0.1
Total	0.8	2.5	19.4	3.9	156.8	2.1
American Art & Portrait Gallery Building						
Alterations and Modifications	0.4	0.1	0.2			0.2
Repair & Restoration of Buildings:						
Major Capital Renewal					1.1	0.2
Repair, Restoration & Code Compliance	0.2	0.2	0.2	0.1		0.8
Total	0.6	0.3	0.4	0.1	1.1	1.2
American History Building						
Alterations and Modifications		0.6	0.8	1.5	1.5	1.1
Repair & Restoration of Buildings:						
Major Capital Renewal	0.6	6.4	1.0	3.6	1.8	0.4
Repair, Restoration & Code Compliance	0.3	0.3	0.5	0.1		0.8
Total	0.9	7.3	2.3	5.2	3.3	2.3
American Indian Museum						
Major Construction:						
Custom House Renovation:						
Appropriated Funds (Construction)	1.4					
Appropriated Funds (S&E)	0.6	1.1				
Non-appropriated Funds	16.0					
Suitland Collection Storage:						
Appropriated Funds		1.0	29.7	12.0		
Mall Museum Building						
Appropriated Funds	1.0		6.4			52.2
Non-appropriated Funds						35.3
Alterations and Modifications		0.1	0.1			
Repair & Restoration of Buildings:	0.2	0.2	0.5			
Total	19.2	2.4	36.7	12.0	0.0	87.5
Anacostia Museum						
Alterations and Modifications		0.2	0.4			
Repair & Restoration of Buildings:		0.1	0.1	0.1	0.1	0.1
Total	0.0	0.3	0.5	0.1	0.1	0.1

SMITHSONIAN INSTITUTION
FIVE YEAR CAPITAL PROGRAM
BY FACILITY

(Millions of Dollars)

	FY 1992	FY 1993	FY 1994	FY 1995	FY 1996	FY 1997
Arts & Industries Building						
Major Construction:						
African American Museum:						
Appropriated Funds		0.2	1.5	cost estimates beyond planning		
Non-appropriated Funds				phase not developed to date		
Alterations and Modifications	0.2	0.2	0.2	0.4	0.4	0.4
Repair & Restoration of Buildings:						
Major Capital Renewal		0.2	0.5	7.7	7.7	7.7
Repair, Restoration & Code Compliance	0.5	0.5				0.5
Total	0.7	1.1	2.2	8.1	8.1	8.6
Cooper-Hewitt Museum						
Alterations and Modifications	0.3			0.3	0.5	
Repair & Restoration of Buildings	0.7	3.0	0.5	0.1	0.2	0.6
Total	1.0	3.0	0.5	0.4	0.7	0.6
Freer Gallery Building						
Alterations and Modifications	0.5		0.1			0.3
Repair & Restoration of Buildings	2.2		0.2			
Total	2.7	0.0	0.3	0.0	0.0	0.3
Fulfillment Center						
Major Construction:						
Non-appropriated Funds		cost estimates/schedules not developed to date				
Total	0.0	0.0	0.0	0.0	0.0	0.0
General Post Office Building						
Major Construction: (Appropriated)	1.7		1.3		1.0	
Total	1.7	0.0	1.3	0.0	1.0	0.0
Hirshhorn Museum & Sculpture Garden						
Alterations and Modifications			0.1		0.2	0.8
Repair & Restoration of Buildings	1.4		0.2	0.8		0.2
Total	1.4	0.0	0.3	0.8	0.2	1.0
Museum Support Center						
Alterations and Modifications	0.5	0.3				
Repair & Restoration of Buildings	0.8		0.7		0.3	0.1
Total	1.3	0.3	0.7	0.0	0.3	0.1
Natural History Building						
Major Construction:						
East Court In-fill Building (Appropriated)	10.0	13.5	5.0			
Alterations and Modifications	0.1	0.4	0.5	0.4	0.9	0.5
Repair & Restoration of Buildings:						
Major Capital Renewal	5.7	3.5	12.4	12.4	12.4	12.4
Repair, Restoration & Code Compliance	0.7	0.5	0.7	2.2	0.7	0.9
Total	16.5	17.9	18.6	15.0	14.0	13.8
Renwick Gallery Building						
Alterations and Modifications					0.2	
Repair & Restoration of Buildings	0.7	0.3				
Total	0.7	0.3	0.0	0.0	0.2	0.0

SMITHSONIAN INSTITUTION
FIVE YEAR CAPITAL PROGRAM
BY FACILITY

(Millions of Dollars)

	FY 1992	FY 1993	FY 1994	FY 1995	FY 1996	FY 1997
Scholar's Residence						
Major Construction:						
Appropriated Funds	cost estimates/schedules not developed to date					
Non-appropriated Funds						
Total	0.0	0.0	0.0	0.0	0.0	0.0
Silver Hill Facility						
Alterations and Modifications	0.9	0.2	2.3	1.0		
Repair & Restoration of Buildings	0.5	0.7	1.1	0.5	0.6	0.5
Total	1.4	0.9	3.4	1.5	0.6	0.5
Smithsonian Astrophysical Observatory						
Alterations and Modifications	0.6	0.4	0.7	0.1	0.6	0.4
Repair & Restoration of Buildings	0.7	0.4	1.0	0.2	0.3	0.3
Total	1.3	0.8	1.7	0.3	0.9	0.7
Smithsonian Environmental Research Center						
Alterations and Modifications	0.1	0.8	0.7	1.1	0.9	0.3
Repair & Restoration of Buildings	0.4	1.8	1.2	0.1	0.1	0.6
Total	0.5	2.6	1.9	1.2	1.0	0.9
Smithsonian Institution Building						
Alterations and Modifications	0.1	0.1	0.1	0.4	0.5	0.5
Repair & Restoration of Buildings:						
Major Capital Renewal		0.2	0.4	2.7	2.7	2.7
Repair, Restoration & Code Compliance		0.5	0.4		0.8	
Total	0.1	0.8	0.9	3.1	4.0	3.2
Smithsonian Marine Station, Link Port						
Major Construction:						
Non-appropriated Funds		6.5				
Total		6.5				
Smithsonian Tropical Research Institute						
Major Construction:						
Maintenance Facility (Appropriated)					2.0	
Alterations & Modifications	0.3	0.4	2.5	1.4	0.2	0.2
Repair & Restoration of Buildings	0.7	0.2	0.2	0.3	0.2	0.2
Total	1.0	0.6	2.7	1.7	2.4	0.4
Suitland Collections Research Center						
Major Construction (Appropriated)		0.5	4.5	56.0	13.0	50.0
Total	0.0	0.5	4.5	56.0	13.0	50.0
Zoological Park (Zoo Construction)						
Rock Creek Master Plan						
Appropriated Funds	4.6	3.4	14.3	12.4	13.9	15.6
Non-appropriated Funds					7.0	
Rock Creek Renovations & Repair	2.0	2.4	2.0	2.2	2.3	2.4
Front Royal Development Plan	0.6	1.2	3.2	4.9	1.0	0.7
Front Royal Renovations & Repair	0.8	0.9	0.8	1.0	1.0	1.0
Total	8.0	7.9	20.3	20.5	25.2	19.7

SMITHSONIAN INSTITUTION
FIVE YEAR CAPITAL PROGRAM
BY FACILITY

(Millions of Dollars)

	FY 1992	FY 1993	FY 1994	FY 1995	FY 1996	FY 1997
Miscellaneous						
Major Construction Planning	0.8	0.7	1.5	1.5	1.5	1.5
Alterations & Modifications	0.5	0.7	1.6	1.2	1.5	1.4
Repair & Restoration of Buildings	6.5	4.9	7.1	6.0	6.1	5.5
Total	7.8	6.3	10.2	8.7	9.1	8.4
Total By Funding Source *						
Construction	19.4	21.4	67.8	77.5	124.0	109.8
Zoo Construction	8.0	7.9	20.3	20.5	18.2	19.7
Repair & Restoration of Buildings	23.6	24.4	40.7	40.6	38.8	36.6
Salaries & Expenses	0.6	1.1	0.0	4.0	4.5	4.5
Non-appropriated Funds	16.0	7.5	0.0	0.5	62.0	36.3
Total	67.6	62.3	128.8	143.1	247.5	206.9

* Because of more detailed planning information regarding the Alterations & Modifications (A&M) projects in the Construction account and projects in the Repair & Restoration (R&R) account, Construction and R&R totals differ slightly in out-years from the Long Range Capital Program chart, which contains planning targets for A&M and R&R.

SMITHSONIAN INSTITUTION
Long Range Capital Program
(Estimated Costs and Funding Sources for Scheduled Projects) *
Fiscal Years 1993–2001 (Millions of 1991 Dollars)

	Authorized	FY 1992 – 2001 Cost	FY 1992	FY 1993	FY 1994	FY 1995	FY 1996	FY 1997	FY 1998	FY 1999	FY 2000	FY 2001
Administrative Service Center \1	**No**	**$39.5**				**$4.5**	**$5.5**	**$5.5**	**$5.5**	**$6.0**	**$6.0**	**$6.5**
Appropriated Funds (Salaries & Expenses)		$33.0				$4.0	$4.5	$4.5	$4.5	$5.0	$5.0	$5.5
Non–appropriated Funds		$6.5				$0.5	$1.0	$1.0	$1.0	$1.0	$1.0	$1.0
African American Museum \2	**No**	**$1.7**		**$0.2**	**$1.5**							
Appropriated Funds (Construction)		$1.7		$0.2	$1.5	no cost estimates or schedules developed to date						
Non–appropriated Funds		$0.0										
Air and Space Museum Extension	**No**	**$162.0**		**$2.0**	**$7.0**		**$153.0**					
Appropriated Funds (Construction)		$107.0		$1.0	$7.0		$99.0					
Non–appropriated Funds		$55.0		$1.0			$54.0					
American Indian Museum	**Yes**	**$166.7**	**$19.0**	**$2.1**	**$36.1**	**$12.0**	**$0.0**	**$87.5**	**$10.0**			
Custom House Renovation \3		**$19.1**	**$18.0**	**$1.1**								
Appropriated Funds (Construction)		$1.4	$1.4									
Appropriated Funds (Salaries & Expenses)		$1.7	$0.6	$1.1								
Non–appropriated Funds		$16.0	$16.0									
Suitland Collection Storage \4		**$42.7**		**$1.0**	**$29.7**	**$12.0**						
Appropriated Funds (Construction)		$42.7		$1.0	$29.7	$12.0						
Mall Museum Building \4		**$104.9**	**$1.0**		**$6.4**			**$87.5**	**$10.0**			
Appropriated Funds (Construction)		$69.6	$1.0		$6.4			$52.2	$10.0			
Non–appropriated Funds		$35.3						$35.3				
Fulfillment Center \5	**N/A**	**$0.0**										
Non–appropriated Funds		$0.0		no cost estimates or schedules developed to date								
General Post Office Building \4	**Yes**	**$40.0**	**$1.7**		**$1.3**		**$1.0**		**$36.0**			
Appropriated Funds (Construction)		$40.0	$1.7		$1.3		$1.0		$36.0			
Natural History East Court In–fill	**Yes**	**$28.5**	**$10.0**	**$13.5**	**$5.0**							
Appropriated Funds (Construction)		$28.5	$10.0	$13.5	$5.0							
Scholar's Residence \6	**No**	**$0.0**										
Appropriated Funds (Construction)		$0.0			no cost estimates or schedules developed to date							
Non–appropriated Funds		$0.0										
Smithsonian Marine Station at Link Port	**N/A**	**$6.5**		**$6.5**								
Non–appropriated Funds		$6.5		$6.5								

	Authorized	FY 1992 – 2001 Cost	FY 1992	FY 1993	FY 1994	FY 1995	FY 1996	FY 1997	FY 1998	FY 1999	FY 2000	FY 2001
Suitland Collections Research Center \4	**No**	**$197.0**		**$0.5**	**$4.5**	**$56.0**	**$13.0**	**$50.0**	**$10.0**	**$3.0**	**$50.0**	**$10.0**
Appropriated Funds (Construction)		$197.0		$0.5	$4.5	$56.0	$13.0	$50.0	$10.0	$3.0	$50.0	$10.0
Tropical Research Institute	**Yes**	**$2.0**					**$2.0**					
Appropriated Funds (Construction)		$2.0					$2.0					
National Zoological Park (Zoo Construction)		**$161.7**	**$8.0**	**$7.9**	**$20.3**	**$20.5**	**$25.2**	**$19.7**	**$18.9**	**$11.1**	**$12.0**	**$18.1**
Rock Creek Park Master Plan	**Yes**	**$93.8**	**$4.6**	**$3.4**	**$14.3**	**$12.4**	**$20.9**	**$15.6**	**$12.6**	**$5.0**	**$5.0**	
Appropriated Funds		$86.8	$4.6	$3.4	$14.3	$12.4	$13.9	$15.6	$12.6	$5.0	$5.0	
Non–appropriated Funds \7		$7.0					$7.0					
Rock Creek Renovations & Repair	**Yes**	**$27.6**	**$2.0**	**$2.4**	**$2.0**	**$2.2**	**$2.3**	**$2.4**	**$2.6**	**$3.3**	**$3.9**	**$4.5**
Appropriated Funds		$27.6	$2.0	$2.4	$2.0	$2.2	$2.3	$2.4	$2.6	$3.3	$3.9	$4.5
Front Royal Development Plan	**Yes**	**$27.8**	**$0.6**	**$1.2**	**$3.2**	**$4.9**	**$1.0**	**$0.7**	**$2.7**	**$1.3**	**$1.1**	**$11.1**
Appropriated Funds		$27.8	$0.6	$1.2	$3.2	$4.9	$1.0	$0.7	$2.7	$1.3	$1.1	$11.1
Front Royal Renovations & Repair	**Yes**	**$12.5**	**$0.8**	**$0.9**	**$0.8**	**$1.0**	**$1.0**	**$1.0**	**$1.0**	**$1.5**	**$2.0**	**$2.5**
Appropriated Funds		$12.5	$0.8	$0.9	$0.8	$1.0	$1.0	$1.0	$1.0	$1.5	$2.0	$2.5
Alterations & Modifications	**Yes**	**$67.5**	**$4.5**	**$4.5**	**$8.0**	**$8.0**	**$8.0**	**$8.0**	**$8.0**	**$6.5**	**$6.0**	**$6.0**
Appropriated Funds (Construction)		$67.5	$4.5	$4.5	$8.0	$8.0	$8.0	$8.0	$8.0	$6.5	$6.0	$6.0
Construction Planning	**Yes**	**$13.5**	**$0.8**	**$0.7**	**$1.5**	**$1.5**	**$1.5**	**$1.5**	**$1.5**	**$1.5**	**$1.5**	**$1.5**
Appropriated Funds (Construction)		$13.5	$0.8	$0.7	$1.5	$1.5	$1.5	$1.5	$1.5	$1.5	$1.5	$1.5
Repair & Restoration of Buildings	**Yes**	**$360.0**	**$23.6**	**$24.4**	**$39.0**	**$39.0**	**$39.0**	**$39.0**	**$39.0**	**$39.0**	**$39.0**	**$39.0**
Appropriated Funds		$360.0	$23.6	$24.4	$39.0	$39.0	$39.0	$39.0	$39.0	$39.0	$39.0	$39.0
Scheduled Projects Grand Total		**$1,246.6**	**$67.6**	**$62.3**	**$124.2**	**$141.5**	**$248.2**	**$211.2**	**$128.9**	**$67.1**	**$114.5**	**$81.1**
Totals By Funding Source												
Appropriated Funds Total:		**$1,120.3**	**$51.6**	**$54.8**	**$124.2**	**$141.0**	**$186.2**	**$174.9**	**$127.9**	**$66.1**	**$113.5**	**$80.1**
Construction		$570.9	$19.4	$21.4	$64.9	$77.5	$124.5	$111.7	$65.5	$11.0	$57.5	$17.5
Zoo Construction		$154.7	$8.0	$7.9	$20.3	$20.5	$18.2	$19.7	$18.9	$11.1	$12.0	$18.1
Repair & Restoration of Buildings		$360.0	$23.6	$24.4	$39.0	$39.0	$39.0	$39.0	$39.0	$39.0	$39.0	$39.0
Salaries & Expenses		$34.7	$0.6	$1.1	$0.0	$4.0	$4.5	$4.5	$4.5	$5.0	$5.0	$5.5
Non–appropriated Funds Total		**$126.3**	**$16.0**	**$7.5**	**$0.0**	**$0.5**	**$62.0**	**$36.3**	**$1.0**	**$1.0**	**$1.0**	**$1.0**

* Estimates are subject to revision as a result of timing associated with Smithsonian planning/budget cycles and incorporation of more detailed planning information.

\1 Mortgage cost in the range of $50 – $60 million to be amortized over 30 years by applying base funds for current lease costs as well as additional appropriated and non–appropriated funds.

\2 No estimates of costs or schedules are available at present. The amounts projected for FY 1993 and FY 1994 represent estimated cost of programming and planning for renovation of the Arts & Industries Building.

\3 Prior year funding includes $6.6 million in appropriated funds. Non–appropriated funds of $16 million are from the City and State of New York. Equipping will be funded with FY 1992 & 1993 S&E appropriations.

\4 Very preliminary estimate indicates "order of magnitude" construction costs only.

\5 The Institution will make a final decision on whether to relocate business fulfillment activities to a facility outside the Washington area when the feasibility study, funded with FY 1991 appropriations, is complete.

\6 The Institution is currently exploring, along with a consortium of other scholarly organizations, ways to improve housing opportunities for visiting scholars. One possibility is to acquire or construct a residential facility provided such a facility could be constructed without seeking appropriated funds. A study to assess requirements has been completed, but no specific detail as to site, costs or schedules have been developed.

\7 Parking revenues are expected to contribute $7 million toward construction of the parking facility.

NATIONAL ZOOLOGICAL PARK, Rock Creek
Construction and Improvements
(Federal Appropriations for Scheduled Projects)
FY 1992 – FY 2001 (Millions of Dollars)

	FY 1992 – 2001 Cost	FY 1992	FY 1993	FY 1994	FY 1995	FY 1996	FY 1997	FY 1998	FY 1999	FY 2000	FY 2001
Master Plan (Rock Creek)											
Olmsted Walk Landscaping	$0.3			$0.3							
Aquatic Exhibits											
Amazonia Gallery	$1.6	$1.6									
Aquatic Trail	$15.1		$2.1	$5.0	$4.0	$4.0					
Parking Facility \1	$14.4					$4.0	$4.0	$6.4			
Grassland & Forest Exhibits	$15.1		$1.3	$8.6	$5.2						
Loop Trail Graphics	$0.3			$0.3							
Childrens' Facility (Rabitat)	$2.0				$2.0						
Hall of Humankind	$3.0	$3.0									
Master Plan (10 Year Update)	$0.3					$0.3					
Holt House	$3.0					$3.0					
Window on Life (Biological Center)	$9.9					$0.9	$9.0				
Hall of Flight (Bird House)	$4.4						$0.4	$4.0			
Reptile House	$4.9							$0.4	$4.5		
World of the Very Small (including an Invertebrate Exhibit)	$5.5								$0.5	$5.0	
Harvard Street Bridge	$2.0						$0.2	$1.8			
Blue Road (reconstruction)	$1.1			$0.1	$1.0						
Water & Sewer Systems Upgrade	$1.7				$0.2	$1.5					
Electrical Distribution Upgrade	$2.2					$0.2	$2.0				
Rock Creek Renovations & Repairs	$27.6	$2.0	$2.4	$2.0	$2.2	$2.3	$2.4	$2.6	$3.3	$3.9	$4.5
Subtotal, Rock Creek	$114.4	$6.6	$5.8	$16.3	$14.6	$16.2	$18.0	$15.2	$8.3	$8.9	$4.5

NATIONAL ZOOLOGICAL PARK, Front Royal
Construction and Improvements
(Federal Appropriations for Scheduled Projects)
FY 1992 – FY 2001 (Millions of Dollars)

	FY 1992 – 2001 Cost	FY 1992	FY 1993	FY 1994	FY 1995	FY 1996	FY 1997	FY 1998	FY 1999	FY 2000	FY 2001
Development Plan (Front Royal)											
Water Systems & Hydrants	$0.6	$0.6									
Road Improvements/Extensions	$1.2		$1.2								
Maintenance Facility	$1.1			$1.1							
Multi–purpose Animal Facility	$3.1			$0.3	$2.8						
Upgrade Utilities Distribution	$0.6			$0.6							
Rockhill Ungulate Facility											
Phase I	$0.4			$0.4							
Phase II	$0.5						$0.5				
Conservation Research Laboratory	$2.2			$0.2	$2.0						
Administration Building	$0.6			$0.6							
Animal Quarantine Expansion	$1.1				$0.1	$1.0					
Wildlife Training Center (renov.)	$2.0						$0.2	$1.8			
Raptor Propagation Center	$0.8							$0.8			
Carnivore Facility	$1.4							$0.1	$1.3		
Tropical Large Mammal Facility	$11.0									$1.0	$10.0
Visitor's Center	$1.2									$0.1	$1.1
Front Royal Renovations & Repairs	$12.5	$0.8	$0.9	$0.8	$1.0	$1.0	$1.0	$1.0	$1.5	$2.0	$2.5
Subtotal, Front Royal	$40.3	$1.4	$2.1	$4.0	$5.9	$2.0	$1.7	$3.7	$2.8	$3.1	$13.6
TOTAL Zoological Park	$154.7	$8.0	$7.9	$20.3	$20.5	$18.2	$19.7	$18.9	$11.1	$12.0	$18.1

\1 The Zoo estimates construction costs at $19,400,000 (including design) with citizen participation, through parking revenues, contributing $7,000,000.

MUSEUMS, GALLERIES AND MAJOR COLLECTIONS ACTIVITIES

ANACOSTIA MUSEUM

OPERATING FUNDS	FY 1992		FY 1993		FY 1994		FY 1995		FY 1996		FY 1997	
	FT EMPL	$ 000	FT EMPL	$ 000	FT EMPL	$ 000	FT EMPL	$ 000	FT EMPL	$ 000	FT EMPL	$ 000
FEDERAL SALARY & EXPENSES	20	$1,119	21	$1,221	32	$1,790	37	$2,075	39	$2,190	39	$2,190
UNRESTRICTED & SPECIAL PURPOSE FUNDS	2	$167	2	$167	2	$167	2	$167	2	$167	2	$167
RESTRICTED FUNDS												
GOVERNMENT GRANTS & CONTRACTS												
TOTAL OPERATING FUNDS	22	$1,286	23	$1,388	34	$1,957	39	$2,242	41	$2,357	41	$2,357

MISSION

The Anacostia Museum is a national resource devoted to the identification, documentation, and interpretation of the African American experience in Washington, D.C. and the Upper South, a region including Virginia, Maryland, North Carolina, South Carolina, and Georgia. Additionally, the Museum will examine contemporary social issues (e.g. housing, health care) and their impact upon African American communities in the region. The Museum is also committed to the collection, protection, and interpretation of contemporary popular culture and its articulation and manifestation in the African American population.

PROGRAM EMPHASIS FY 1993–97

The Anacostia Museum aims to educate the public about the richness and diversity of African American culture and traditions. The Museum plans to develop model approaches for community–based collecting; provide a forum for analysis of African American folk culture and traditions in the Upper South; encourage youth participation in the Museum's collecting and outreach activities and focus on the development of interest in careers in museum related fields. The Museum also plans to be a venue for the talents of local and regional visual and performing artists as well as historians and writers.

ARCHIVES OF AMERICAN ART

OPERATING FUNDS	FY 1992		FY 1993		FY 1994		FY 1995		FY 1996		FY 1997	
	FT EMPL	$ 000	FT EMPL	$ 000	FT EMPL	$ 000	FT EMPL	$ 000	FT EMPL	$ 000	FT EMPL	$ 000
FEDERAL SALARY & EXPENSES	23	$1,244	24	$1,352	27	$1,502	28	$1,557	29	$1,602	30	$1,627
UNRESTRICTED & SPECIAL PURPOSE FUNDS		$101		$100		$98		$98		$98		$98
RESTRICTED FUNDS	19	$758	17	$697	17	$614	18	$636	20	$653	20	$670
GOVERNMENT GRANTS & CONTRACTS												
TOTAL OPERATING FUNDS	42	$2,103	41	$2,149	44	$2,214	46	$2,291	49	$2,353	50	$2,395

MISSION

The Archives of American Art (AAA) is the world's largest repository of archival source materials relating to American visual arts. The Archives collects and preserves original documents, photographs, works of art on paper, and tape–recorded oral and video interviews pertinent to the history of American art. In addition to making these materials accessible to scholars, students, curators, and collectors, the Archives sponsors symposia, publications, lectures, and other programs for public audiences. The AAA operates regional centers in New York, Boston, Detroit, Los Angeles and Washington, D.C.

PROGRAM EMPHASIS FY 1993–97

AAA will improve management of and access to the Archives holdings. The Archives will strengthen its information program to educate the public and specialized audiences about the Archives and its resources, and will develop a plan that increases the visibility of its programs. Additional resources will enable AAA to process the increasing collections and facilitate regional availability of source materials.

ARTHUR M. SACKLER GALLERY AND FREER GALLERY OF ART

OPERATING FUNDS	FY 1992		FY 1993		FY 1994		FY 1995		FY 1996		FY 1997	
	FT EMPL	$ 000	FT EMPL	$ 000	FT EMPL	$ 000	FT EMPL	$ 000	FT EMPL	$ 000	FT EMPL	$ 000
FEDERAL SALARY & EXPENSES	77	$5,552	77	$5,248	98	$7,465	98	$7,550	98	$7,625	98	$7,750
UNRESTRICTED & SPECIAL PURPOSE FUNDS	1	$293	1	$278	1	$293	1	$303	1	$308	1	$318
RESTRICTED FUNDS	42	$2,855	42	$3,332	42	$3,090	42	$3,225	42	$3,360	42	$3,500
GOVERNMENT GRANTS & CONTRACTS												
TOTAL OPERATING FUNDS	120	$8,700	120	$8,858	141	$10,848	141	$11,078	141	$11,293	141	$11,568

MISSION

The Arthur M. Sackler Gallery and the Freer Gallery of Art research, exhibit, acquire, conserve and manage collections of Asian art. In addition, the Freer collections contain American art by artists whose work was greatly influenced by Asian art. These two museums support complementary programs for public and scholarly audiences interested in the history and development of the arts and cultures of Asia.

PROGRAM EMPHASIS FY 1993–97

The Sackler Gallery plans to expand its education and publication programs for adults and children. These programs would include newly developed literature about artistic and cultural traditions to increase the understanding of the Asian world. In addition, the Sackler Gallery will seek funds to expand the curatorial staff, increase the collections acquisition program and establish an exchange program of scholars and conservators, all for the purpose of promoting research, collections management and conservation methods. The Freer Gallery, scheduled to reopen to the public in 1993, will concentrate efforts on maintaining and preserving both the Freer collection and the facility reserved for storage and display of this collection. The Freer plans to develop exhibits, programs to encourage greater involvement with the Asian community, and a training program in the East Asian Painting Conservation Studio.

COOPER–HEWITT, NATIONAL MUSEUM OF DESIGN

OPERATING FUNDS	FY 1992		FY 1993		FY 1994		FY 1995		FY 1996		FY 1997	
	FT EMPL	$ 000	FT EMPL	$ 000	FT EMPL	$ 000	FT EMPL	$ 000	FT EMPL	$ 000	FT EMPL	$ 000
FEDERAL SALARY & EXPENSES	38	$2,075	38	$2,164	58	$3,742	58	$3,742	58	$3,742	58	$3,742
UNRESTRICTED & SPECIAL PURPOSE FUNDS	18	$2,116	18	$2,175	18	$2,288	18	$2,303	18	$2,308	18	$2,313
RESTRICTED FUNDS	1	$345	1	$297	1	$256	1	$257	1	$257	1	$258
GOVERNMENT GRANTS & CONTRACTS		$35										
TOTAL OPERATING FUNDS	57	$4,571	57	$4,636	77	$6,286	77	$6,302	77	$6,307	77	$6,313

MISSION

Cooper–Hewitt Museum (CHM), National Museum of Design, through its exhibitions, educational programs and research, explores both the processes and the products of design. Its audiences include non–professional museum visitors, interested museum goers, professional, and graduate students. The design concerns of the Museum vary and include urban planning, architecture, industrial design, landscape design, interior design, textiles, theater arts, advertising, graphic arts, and crafts. The National Museum of Design encourages "good design," explains the design process, fosters the level of discussion in related fields, and facilitates dialogue between audience and designer.

PROGRAM EMPHASIS FY 1993–97

CHM plans to develop and conduct various interpretive programs and approaches in exhibitions, publications, concerts, lectures and symposia. The Museum will continue seeking ways to augment planned programs through construction and renovation and plans to improve collections management by developing and operating an off–site study and storage center and upgraded storage equipment. Located in New York City, CHM also will endeavor to serve a broader audience by establishing an exhibition facility in Washington, D.C.

HIRSHHORN MUSEUM AND SCULPTURE GARDEN

OPERATING FUNDS	FY 1992		FY 1993		FY 1994		FY 1995		FY 1996		FY 1997	
	FT EMPL	$ 000	FT EMPL	$ 000	FT EMPL	$ 000	FT EMPL	$ 000	FT EMPL	$ 000	FT EMPL	$ 000
FEDERAL SALARY & EXPENSES	77	$3,909	77	$4,121	79	$6,510	79	$6,410	79	$6,410	79	$6,410
UNRESTRICTED & SPECIAL PURPOSE FUNDS	1	$674	1	$699	1	$714	1	$716	1	$718	1	$720
RESTRICTED FUNDS		$2,087		$2,100		$2,200		$2,300		$2,400		$2,500
GOVERNMENT GRANTS & CONTRACTS												
TOTAL OPERATING FUNDS	78	$6,670	78	$6,920	80	$9,424	80	$9,426	80	$9,528	80	$9,630

MISSION

The Hirshhorn Museum and Sculpture Garden (HMSG) develops public exhibitions of modern and contemporary art, with selections from its own permanent collection and borrowed items. The Museum designs and prepares catalogues which augment and complement its exhibitions and collections, conducts research, and offers a variety of educational activities to the public.

PROGRAM EMPHASIS FY 1993–97

HMSG intends to strengthen management of the permanent collection of the Museum by replacing and improving dated equipment and facilities. In addition, HMSG plans to acquire works for the permanent collection; provide new educational material in the form of catalogues, video and slide programs; and increase computer usage in many of the daily operations of the Museum. In observance of the Columbus Quincentenary, the Museum will feature an exhibition titled "Four Latin American Pioneers of Modernism," that contains works by 20th century Latin American artists who have explored new frontiers of artistic expression.

MUSEUM SUPPORT CENTER

OPERATING FUNDS	FY 1992		FY 1993		FY 1994		FY 1995		FY 1996		FY 1997	
	FT EMPL	$ 000	FT EMPL	$ 000	FT EMPL	$ 000	FT EMPL	$ 000	FT EMPL	$ 000	FT EMPL	$ 000
FEDERAL SALARY & EXPENSES	46	$4,547	56	$4,849	95	$11,882	92	$11,312	62	$8,461	58	$4,253
UNRESTRICTED & SPECIAL PURPOSE FUNDS												
RESTRICTED FUNDS												
GOVERNMENT GRANTS & CONTRACTS												
TOTAL OPERATING FUNDS	46	$4,547	56	$4,849	95	$11,882	92	$11,312	62	$8,461	58	$4,253

MISSION

Located in Suitland, Maryland, the Museum Support Center (MSC), is a state–of–the–art facility for the care, conservation, storage, and study of many of the Institution's collections. The MSC houses the Conservation Analytical Laboratory and conservation and research laboratories for the National Museum of Natural History and the National Museum of American History.

PROGRAM EMPHASIS FY 1993–97

The Institution will continue to purchase and install storage equipment at the Center and work toward providing optimum conditions for the preservation and study of Smithsonian collections located at the Center. The Institution will transfer collections from overcrowded museum conditions to the Center. Plans include strengthening operations by increasing facility and safety management staff, and by developing automated information services for facility management, administration, and collections accountability.

* Includes Silver Hill Facility

NATIONAL AIR AND SPACE MUSEUM

OPERATING FUNDS	FY 1992		FY 1993		FY 1994		FY 1995		FY 1996		FY 1997	
	FT EMPL	$ 000	FT EMPL	$ 000	FT EMPL	$ 000	FT EMPL	$ 000	FT EMPL	$ 000	FT EMPL	$ 000
FEDERAL SALARY & EXPENSES	231	$11,533	233	$12,448	243	$15,734	243	$15,734	243	$15,734	243	$15,734
UNRESTRICTED & SPECIAL PURPOSE FUNDS	49	$4,436	49	$4,700	49	$4,932	49	$5,414	49	$5,531	49	$5,527
RESTRICTED FUNDS		$3,112		$2,037		$893		$712		$854		$918
GOVERNMENT GRANTS & CONTRACTS	1	$306	1	$279	1	$271	1	$234	1	$247	1	$259
TOTAL OPERATING FUNDS	281	$19,387	283	$19,464	293	$21,830	293	$22,094	293	$22,366	293	$22,438

MISSION

The National Air and Space Museum (NASM) is the Smithsonian's international repository for artifacts and documentation related to aviation, space flight, and space science. Through its exhibitions, research, collections management, and education programs, NASM serves a wide public and scholarly community interested in the history and technological achievements of aviation and space flight. In addition to its Mall location, NASM maintains, preserves, and restores artifacts at the Paul E. Garber Preservation, Restoration, and Storage Facility in Suitland, Maryland.

PROGRAM EMPHASIS FY 1993–97

NASM plans to improve its collections preservation program and provide quality facilities for stored collections. The Institution plans to develop an extension for these purposes at Dulles International Airport in Virginia. The Museum will strengthen information systems support for the Museum's object and archival collection for purposes of sharing information among many users. NASM will increase the scope of its research in global environmental change, in Earth and planetary tectonics, and in astrophysics. The Museum will present exhibitions which encourage visitors to think critically about the physical principles and social–cultural aspects of aeronautics and space flight.

NATIONAL MUSEUM OF AFRICAN ART

OPERATING FUNDS	FY 1992		FY 1993		FY 1994		FY 1995		FY 1996		FY 1997	
	FT EMPL	$ 000	FT EMPL	$ 000	FT EMPL	$ 000	FT EMPL	$ 000	FT EMPL	$ 000	FT EMPL	$ 000
FEDERAL SALARY & EXPENSES	58	$3,856	58	$4,084	61	$4,276	61	$4,281	61	$4,291	61	$4,301
UNRESTRICTED & SPECIAL PURPOSE FUNDS	1	$108	1	$108	1	$102	1	$102	1	$132	1	$102
RESTRICTED FUNDS		$225		$1,245		$475		$250		$250		$250
GOVERNMENT GRANTS & CONTRACTS												
TOTAL OPERATING FUNDS	59	$4,189	59	$5,437	62	$4,853	62	$4,633	62	$4,673	62	$4,653

MISSION

The National Museum of African Art (NMAfA) collects, researches, preserves, exhibits, and interprets the objects and the visual arts of the diverse cultures in Africa south of the Sahara. NMAfA also studies and exhibits the ancient and contemporary arts of the entire continent. The Museum cooperates and coordinates with other organizations whose purposes are complementary to illuminate further the art and cultures of Africa and enhance the visitor's experience and understanding.

PROGRAM EMPHASIS FY 1993–97

NMAfA seeks support to increase collections accessibility and assure prudent collections management by conducting a planned cataloguing program compatible with the Institution's collections information system. In addition, the Museum will intensify the collection conservation treatment program, prioritized by severity of deterioration and medium, and will conduct pilot programs and develop materials to educate broader categories of visitors. Strengthening the management of the photographic collection and developing the Eliot Elisofon Photographic Archives as a major international resource are part of the Museum's overall plans for program enhancement.

NATIONAL MUSEUM OF AMERICAN ART

OPERATING FUNDS	FY 1992		FY 1993		FY 1994		FY 1995		FY 1996		FY 1997	
	FT EMPL	$ 000	FT EMPL	$ 000	FT EMPL	$ 000	FT EMPL	$ 000	FT EMPL	$ 000	FT EMPL	$ 000
FEDERAL SALARY & EXPENSES	128	$7,300	129	$7,751	159	$9,755	161	$9,826	161	$9,907	162	$9,963
UNRESTRICTED & SPECIAL PURPOSE FUNDS	1	$541	1	$599	1	$629	1	$601	1	$613	1	$661
RESTRICTED FUNDS		$1,044		$1,007		$872		$808		$768		$751
GOVERNMENT GRANTS & CONTRACTS												
TOTAL OPERATING FUNDS	129	$8,885	130	$9,357	160	$11,256	162	$11,235	162	$11,288	163	$11,375

MISSION

The National Museum of American Art (NMAA) preserves, studies, and displays works of American art. Paintings, sculpture, graphic arts, and crafts--including photography and folk art--form the basis of its collections. The Museum reaches public and scholarly audiences through exhibitions, publications, research, and various educational programs. The Renwick Gallery, part of the National Museum of American Art, with similar programs, focuses on American crafts and decorative arts. The Museum also maintains the Barney Studio House, a period home open for tours and interpretive programs.

PROGRAM EMPHASIS FY 1993–97

NMAA will increase the Museum's visibility, locally and nationally, by strengthening education, outreach and information programs. In addition to enhancing its role in the field of American art by initiating fellowship and intern programs to assist with collections research, NMAA plans to respond to suggestions for travelling exhibition programs. The Museum is organizing an exhibition, "World's Columbian Exposition," a joint project with the National Portrait Gallery as part of the Institution's Columbus Quincentenary commemoration, to address themes in American art that illustrate the social and cultural changes resulting from interactions of European and indigenous American cultures. The Museum plans to maximize the availability and usefulness of automated information by replacing outdated systems.

NATIONAL MUSEUM OF AMERICAN HISTORY

OPERATING FUNDS	FY 1992		FY 1993		FY 1994		FY 1995		FY 1996		FY 1997	
	FT EMPL	$ 000	FT EMPL	$ 000	FT EMPL	$ 000	FT EMPL	$ 000	FT EMPL	$ 000	FT EMPL	$ 000
FEDERAL SALARY & EXPENSES	366	$18,413	369	$19,469	426	$22,392	426	$22,392	426	$22,392	418	$22,178
UNRESTRICTED & SPECIAL PURPOSE FUNDS	10	$1,039	10	$1,000	10	$1,042	10	$1,004	10	$961	10	$953
RESTRICTED FUNDS		$5,157		$5,044		$3,437		$3,762		$3,631		$3,634
GOVERNMENT GRANTS & CONTRACTS												
TOTAL OPERATING FUNDS	376	$24,609	379	$25,513	436	$26,871	436	$27,158	436	$26,984	428	$26,765

MISSION

The National Museum of American History (NMAH) is an educational institution dedicated to promoting the public understanding of the experiences and aspirations of all the American people. Through collections, research and publications, exhibitions, and public programs, with a special emphasis on musical performance, the Museum preserves and interprets the national heritage for scholarly and general audiences. Its collections of artifacts, numbering in the millions, together with its extensive archival holdings represent the social, cultural, scientific, and technological development of the United States, and constitute one of the most comprehensive history collections in the world, including the National Numismatic Collections. NMAH also administers the National Postal Museum. In all of its endeavors, the Museum makes a special effort to recognize the diverse aspects of American culture and to present that diverse culture to audiences on the Mall and far beyond.

PROGRAM EMPHASIS FY 1993–97

NMAH plans to improve research resources by adding collection catalogues, sustaining scholarly journals, and by raising funds to support research leading to new exhibits and public programs. In addition, NMAH plans to establish and maintain a long–term program for on–going preservation, conservation, and controlled growth of collections; provide adequate conservation facilities; improve interpretation and visitor services; and attract new minority audiences and national audiences for all NMAH public programs. Initially presented as part of the Institution's Columbus Quincentenary commemoration, the exhibition, "American Encounters," which focuses on encounters between indigenous, Spanish and Anglo–American cultures in New Mexico, will continue as a vehicle for continuing development of Native American public programming.

NATIONAL MUSEUM OF THE AMERICAN INDIAN

OPERATING FUNDS	FY 1992		FY 1993		FY 1994		FY 1995		FY 1996		FY 1997	
	FT EMPL	$ 000	FT EMPL	$ 000	FT EMPL	$ 000	FT EMPL	$ 000	FT EMPL	$ 000	FT EMPL	$ 000
FEDERAL SALARY & EXPENSES	124	$10,398	182	$15,599	207	$15,866	215	$16,312	223	$16,725	232	$17,134
UNRESTRICTED & SPECIAL PURPOSE FUNDS	2	$285	2	$285	2	$285	2	$285	2	$285	2	$285
RESTRICTED FUNDS		$250		$200		$250		$300		$350		$400
GOVERNMENT GRANTS & CONTRACTS												
TOTAL OPERATING FUNDS	126	$10,933	184	$16,084	209	$16,401	217	$16,897	225	$17,360	234	$17,819

MISSION

The National Museum of the American Indian (NMAI) shall recognize and affirm to Native communities and the non–Native public the historical and contemporary culture and cultural achievements of the Natives of the Western Hemisphere by advancing, in consultation, collaboration and cooperation with Natives, knowledge and understanding of Native cultures, including art, history, and language, and by recognizing the Museum's special responsibility, through innovative public programming, research, and collections, to protect, support and enhance the development, maintenance, and perpetuation of Native culture and community.

PROGRAM EMPHASIS FY 1993–97

The establishment of the National Museum of the American Indian provides the Institution a significant and new vehicle of communication with American Indian people and the general public through the availability of the Museum's collections, research opportunities, and public and outreach programs. The Museum is conducting a series of regional and local consultations that will ensure participation of Native American communities in all aspects of planning both programs and facilities. The NMAI will inspire increased interest in the study of Native American cultures and a range of new ideas for exhibition, research and insight into historic and contemporary Indian contributions to the development of the Western Hemisphere. Planning is also in progress for a comprehensive program of documentation, conservation and curation in preparation for moving the collection, repatriation, and general program support. NMAI facilities plans include a building on the Mall east of the National Air and Space Museum; the George Gustav Heye Center of the NMAI in renovated space of the Old United States Custom House in New York City; and a collection, study, and conservation facility adjacent to the Museum Support Center in Suitland, Maryland.

NATIONAL MUSEUM OF NATURAL HISTORY

OPERATING FUNDS	FY 1992		FY 1993		FY 1994		FY 1995		FY 1996		FY 1997	
	FT EMPL	$ 000	FT EMPL	$ 000	FT EMPL	$ 000	FT EMPL	$ 000	FT EMPL	$ 000	FT EMPL	$ 000
FEDERAL SALARY & EXPENSES	624	$33,780	638	$36,914	701	$51,154	709	$48,100	707	$47,391	711	$47,571
UNRESTRICTED & SPECIAL PURPOSE FUNDS	8	$1,354	8	$1,287	9	$1,392	9	$1,436	9	$1,394	9	$1,389
RESTRICTED FUNDS		$4,139		$3,117		$2,483		$2,657		$2,776		$4,892
GOVERNMENT GRANTS & CONTRACTS	17	$778	17	$780	17	$794	17	$789	17	$811	17	$836
TOTAL OPERATING FUNDS	649	$40,051	663	$42,098	727	$55,823	735	$52,982	733	$52,372	737	$54,688

MISSION

The National Museum of Natural History/Museum of Man (NMNH) houses the world's largest and most valuable assemblage of natural history specimens and human artifacts. The Museum's principal responsibility is the acquisition, conservation, study, and display of the collections. Through its research, exhibits, and education programs, the Museum adds to and disseminates knowledge about the planet's natural and cultural diversity to interested visitors and research organizations. The Museum's scholars conduct research on living and fossil animals, plants, rocks, minerals, and meteorites. Their studies of evolutionary relationships shed light on historical and emerging cultural, physical, and biological changes on the planet.

PROGRAM EMPHASIS FY 1993–97

NMNH aims to deepen understanding about the cultural history and diversity of the world, with special emphasis on the many facets of the nation's diverse social, ethnic, and cultural composition. The Museum advances scientific knowledge and public understanding of the biological and physical processes influencing and resulting from global change environment. In addition, NMNH will continue the refurbishment and modernization of its exhibition halls. The Museum plans to revise information presented in permanent exhibitions to reflect current, accurate findings regarding natural history and human origins. Special exhibits for temporary display, museum education programs, and publications will complement the permanent exhibitions.

NATIONAL PORTRAIT GALLERY

OPERATING FUNDS	FY 1992		FY 1993		FY 1994		FY 1995		FY 1996		FY 1997	
	FT EMPL	$ 000	FT EMPL	$ 000	FT EMPL	$ 000	FT EMPL	$ 000	FT EMPL	$ 000	FT EMPL	$ 000
FEDERAL SALARY & EXPENSES	90	$4,711	90	$5,025	105	$5,882	104	$5,723	105	$5,736	105	$5,747
UNRESTRICTED & SPECIAL PURPOSE FUNDS		$121		$124		$136		$148		$151		$161
RESTRICTED FUNDS		$400		$605		$500		$550		$550		$550
GOVERNMENT GRANTS & CONTRACTS												
TOTAL OPERATING FUNDS	90	$5,232	90	$5,754	105	$6,518	104	$6,421	105	$6,437	105	$6,458

MISSION

The National Portrait Gallery (NPG) is dedicated to the collection, preservation, exhibition, and study of portraits of people who have made significant contributions to American history and to the study of the artists who created such portraiture. The Gallery sponsors a variety of scholarly and public activities for audiences interested in American art.

PROGRAM EMPHASIS FY 1993–97

NPG plans to make better use of space in the Patent Office Building to accommodate exhibition and education offices, to support public programs and to reinstall the permanent collections. NPG will enhance exhibition and research programs by expanding ethnic groups and the variety of professions represented; improve computer services and in–house computer capabilities for desktop publishing, collections management and administrative services; reconfigure permanent and archival collection files; and improve interior and exterior signage.

BASIC RESEARCH CENTERS

AND

CENTRAL RESEARCH SERVICES

CONSERVATION ANALYTICAL LABORATORY

OPERATING FUNDS	FY 1992		FY 1993		FY 1994		FY 1995		FY 1996		FY 1997	
	FT EMPL	$ 000	FT EMPL	$ 000	FT EMPL	$ 000	FT EMPL	$ 000	FT EMPL	$ 000	FT EMPL	$ 000
FEDERAL SALARY & EXPENSES	42	$2,757	42	$2,969	44	$3,349	45	$3,437	45	$3,437	45	$3,437
UNRESTRICTED & SPECIAL PURPOSE FUNDS												
RESTRICTED FUNDS		$15										
GOVERNMENT GRANTS & CONTRACTS												
TOTAL OPERATING FUNDS	42	$2,772	42	$2,969	44	$3,349	45	$3,437	45	$3,437	45	$3,437

MISSION

The Conservation Analytical Laboratory (CAL) is the Smithsonian's specialized research establishment for the technical study, analysis, preservation, and conservation of objects of artistic, scientific, cultural, and historical importance. CAL staff conduct a conservation training program that includes basic and advanced instruction, support and organize workshops and seminars, disseminate the latest knowledge in the field of conservation research to museums and research professionals throughout the United States and the world, and provide technical and scientific support to the conservation efforts of Smithsonian museums.

PROGRAM EMPHASIS FY 1993–97

CAL's research, aimed at a better understanding of various deterioration mechanisms, will enable the formulation of sound storage and exhibit practices and the development of treatment technologies. CAL will continue to apply the knowledge gained from scientific research to minimize the deterioration of collected objects. CAL plans to expand and enhance analytical and technological services to the Smithsonian museums, and to pursue vigorously new collaborative research with art historians and anthropologists to apply physical and natural science technologies to address questions of archeological or art historical nature. CAL will develop a resource center on the history and technology of modern materials to provide information on chemical aging and degradation processes, and recommendations for the treatment of objects.

NATIONAL ZOOLOGICAL PARK

OPERATING FUNDS	FY 1992		FY 1993		FY 1994		FY 1995		FY 1996		FY 1997	
	FT EMPL	$ 000	FT EMPL	$ 000	FT EMPL	$ 000	FT EMPL	$ 000	FT EMPL	$ 000	FT EMPL	$ 000
FEDERAL SALARY & EXPENSES	363	$16,752	368	$18,320	403	$21,585	409	$22,030	411	$22,372	418	$22,917
UNRESTRICTED & SPECIAL PURPOSE FUNDS	5	$1,258	5	$1,056	5	$1,148	5	$2,686	5	$3,721	5	$2,371
RESTRICTED FUNDS		$693		$740		$772		$777		$782		$788
GOVERNMENT GRANTS & CONTRACTS		$400		$450		$450		$500		$500		$525
TOTAL OPERATING FUNDS	368	$19,103	373	$20,566	408	$23,955	414	$25,993	416	$27,375	423	$26,601

MISSION

Building on its historic mandate, the primary mission of the National Zoological Park (NZP) is the advancement of science, biological conservation, education, and recreation of the people. NZP serves both the general public and more specialized audiences by promoting the conservation of life on earth through informal and formal education, research, and animal health programs. NZP's educational efforts center on biological literacy, with special emphases on evolution, complex adaptive interactions, the origins and importance of biodiversity, global change, and the impact of humans on the rest of the world. To fulfill this mission, NZP has move beyond being a zoological park concerned only with animals to becoming a biological park with a scope which extends to the whole living world and exhibits that increasingly emphasize interactions and holism. In pursuit of its mission, the Zoo exhibits a wide range of living plants and animals on its 163–acre facility in Rock Creek Park in Washington, D.C., and maintains a Conservation and Research Center on 3,150 acres in Front Royal, Virginia, as a major animal breeding, conservation, and research center.

PROGRAM EMPHASIS FY 1993–97

NZP will expand efforts to educate the public about biodiversity in a changing global environment through constructing new facilities and exhibits. NZP will maintain the present physical plant and modernize equipment to support research, safety, and efficient operation. NZP will strengthen research in endangered species propogation and conservation biology, and expand international collaboration with other zoos for purposes of training, conservation, and leadership. NZP will increase research into "test tube" fertilization of animal embryos and studies of molecular and population genetics. The NZP scientists will pursue new cooperative research and professional training programs with special emphasis on the effects of global change. Such pursuits include plans, in collaboration with STRI and SERC, to investigate the recent alarming decline of migratory birds that breed in temperate forests but winter in tropical forests.

SMITHSONIAN ASTROPHYSICAL OBSERVATORY

OPERATING FUNDS	FY 1992		FY 1993		FY 1994		FY 1995		FY 1996		FY 1997	
	FT EMPL	$ 000	FT EMPL	$ 000	FT EMPL	$ 000	FT EMPL	$ 000	FT EMPL	$ 000	FT EMPL	$ 000
FEDERAL SALARY & EXPENSES	124	$13,077	136	$14,985	172	$18,519	185	$19,628	191	$22,539	195	$24,930
UNRESTRICTED & SPECIAL PURPOSE FUNDS	107	$10,700	107	$10,600	107	$10,800	107	$10,800	107	$10,800	107	$10,900
RESTRICTED FUNDS						$120		$120		$120		$120
GOVERNMENT GRANTS & CONTRACTS	144	$34,250	153	$37,800	153	$39,000	158	$33,000	166	$31,000	125	$27,000
TOTAL OPERATING FUNDS	375	$58,027	396	$63,385	432	$68,439	450	$63,548	464	$64,459	427	$62,950

MISSION

The Smithsonian Astrophysical Observatory (SAO) conducts basic research in astronomy and astrophysics and communicates this information to various scientific and other audiences through publications, teaching, and public presentations. SAO conducts its varied scientific programs in conjunction with the Harvard College Observatory; together the two Observatories form the Center for Astrophysics in Cambridge, Massachusetts.

PROGRAM EMPHASIS FY 1993–97

The development of two important major scientific instrumentation projects is underway. These are the submillimeter wavelength telescope array and the conversion of the multiple mirror telescope to a single 6.5 meter diameter mirror. The latter is a joint project with the University of Arizona. SAO expects to site the submillimeter array on Mauna Kea in Hawaii. SAO will continue research on theoretical topics and plans to provide appropriate technical support for all programs. At the Whipple Observatory on Mt. Hopkins in Arizona, SAO will develop visitor and research support activities at its new base camp.

MAJOR SCIENTIFIC INSTRUMENTATION

OPERATING FUNDS	FY 1992		FY 1993		FY 1994		FY 1995		FY 1996		FY 1997	
	FT EMPL	$ 000	FT EMPL	$ 000	FT EMPL	$ 000	FT EMPL	$ 000	FT EMPL	$ 000	FT EMPL	$ 000
FEDERAL SALARY & EXPENSES		$7,819		$8,039		$11,024		$10,926		$10,905		$9,700
UNRESTRICTED & SPECIAL PURPOSE FUNDS												
RESTRICTED FUNDS												
GOVERNMENT GRANTS & CONTRACTS												
TOTAL OPERATING FUNDS	0	$7,819	0	$8,039	0	$11,024	0	$10,926	0	$10,905	0	$9,700

MISSION

This program is dedicated to the development of specialized major scientific instrumentation, which enables Smithsonian scientists to remain at the forefront of their fields.

PROGRAM EMPHASIS FY 1993–97

Current work encompasses a submillimeter wavelength telescope array, to allow astronomers to observe the largely unexplored part of the electro–magnetic spectrum that lies between radio and infrared waves, and a 6.5 meter diameter mirror to convert the multiple–mirror telescope, atop Mount Hopkins, Arizona, into a large single mirror telescope. This work will result in state–of–the–art equipment. In addition, the Institution will redesign construction tower cranes to provide reliable, rapid access to large areas of forest canopy, a primary site of interaction between the atmosphere and the plant community.

SMITHSONIAN ENVIRONMENTAL RESEARCH CENTER

OPERATING FUNDS	FY 1992		FY 1993		FY 1994		FY 1995		FY 1996		FY 1997	
	FT EMPL	$ 000	FT EMPL	$ 000	FT EMPL	$ 000	FT EMPL	$ 000	FT EMPL	$ 000	FT EMPL	$ 000
FEDERAL SALARY & EXPENSES	45	$2,389	52	$3,475	79	$6,293	81	$6,372	81	$6,372	81	$6,372
UNRESTRICTED & SPECIAL PURPOSE FUNDS	2	$154	2	$154	2	$154	2	$154	2	$154	2	$154
RESTRICTED FUNDS		$20		$20		$20		$20		$20		$20
GOVERNMENT GRANTS & CONTRACTS		$290		$300		$300		$300		$300		$300
TOTAL OPERATING FUNDS	47	$2,853	54	$3,949	81	$6,767	83	$6,846	83	$6,846	83	$6,846

MISSION

The Smithsonian Environmental Research Center (SERC) performs basic scientific research on the ecology of coastal systems, including air, land and water questions particularly relevant to the Chesapeake Bay region. The Center is located on the Rhode River, a tidal river system of the Chesapeake Bay. Staff, visiting scientists, and students study land use, the movement of nutrients, the dynamics of plant and animal populations, and the overall health of the systems. SERC also conducts public tours and education activities for a variety of audiences.

PROGRAM EMPHASIS FY 1993–97

SERC plans to augment its basic ecological and environmental science programs by providing improved laboratory facilities, additional site locations, and other resources conducive to formulating and testing questions and hypotheses about the surrounding Bay region. SERC will continue to study man's impact on the Rhode River and compare findings from research studies elsewhere regarding the regional and global effects of ozone layer depletion and the impact of increasing concentrations of carbon dioxide. SERC will enhance training, fellowship and internship programs and public awareness activities to support and promote it's global research efforts. SERC and STRI will continue to collaborate on studies comparing the responses of temperate forest and tropical forest trees to atmospheric and soil factors.

SMITHSONIAN INSTITUTION ARCHIVES

OPERATING FUNDS	FY 1992		FY 1993		FY 1994		FY 1995		FY 1996		FY 1997	
	FT EMPL	$ 000	FT EMPL	$ 000	FT EMPL	$ 000	FT EMPL	$ 000	FT EMPL	$ 000	FT EMPL	$ 000
FEDERAL SALARY & EXPENSES	16	$715	20	$921	27	$1,415	29	$1,528	31	$1,645	33	$1,764
UNRESTRICTED & SPECIAL PURPOSE FUNDS	6	$223	6	$223	6	$223	6	$223	6	$223	6	$223
RESTRICTED FUNDS												
GOVERNMENT GRANTS & CONTRACTS												
TOTAL OPERATING FUNDS	22	$938	26	$1,144	33	$1,638	35	$1,751	37	$1,868	39	$1,987

MISSION

The Smithsonian Institution Archives (SIA) is the official repository of Institutional records and related historical documentation. SIA supports Smithsonian research, management, and planning; serves other scholarly research and public inquiries; and provides advice to archival programs inside and outside the Institution.

PROGRAM EMPHASIS FY 1993–97

SIA plans to enhance records appraisal and disposition services for museums and offices by extending surveys and establishing disposition schedules. In addition, SIA will maintain reference services for researchers by providing appropriate materials. SIA will continue to automate information in order to maximize the data storage, retrieval, and manipulation capabilities of the Smithsonian Institution Bibliographic Information System (SIBIS).

SMITHSONIAN INSTITUTION LIBRARIES

OPERATING FUNDS	FY 1992		FY 1993		FY 1994		FY 1995		FY 1996		FY 1997	
	FT EMPL	$ 000	FT EMPL	$ 000	FT EMPL	$ 000	FT EMPL	$ 000	FT EMPL	$ 000	FT EMPL	$ 000
FEDERAL SALARY & EXPENSES	109	$6,021	109	$6,400	119	$8,373	120	$8,799	120	$8,914	120	$9,052
UNRESTRICTED & SPECIAL PURPOSE FUNDS	12	$663	12	$664	12	$773	12	$774	12	$773	12	$773
RESTRICTED FUNDS												
GOVERNMENT GRANTS & CONTRACTS												
TOTAL OPERATING FUNDS	121	$6,684	121	$7,064	131	$9,146	132	$9,573	132	$9,687	132	$9,825

MISSION

The Smithsonian Institution Libraries (SIL) supports the mission of the Institution "for the increase and diffusion of knowledge" by providing access to information in all forms to Smithsonian scientists, scholars, curators, and staff, as well as others with research needs. SIL accomplishes this by building, organizing, managing, housing, and preserving collections; by providing reference services and consultation; by employing all appropriate technologies for finding and disseminating information; and by contributing to and drawing from remote databases. SIL participates in local, national, and international networks and cooperative activities which promote the sharing of information, access to recorded knowledge, and the support and advancement of scholarly communication.

PROGRAM EMPHASIS FY 1993–97

SIL will continue to enhance its collections to meet the needs of the Institution, and strengthen programs to improve its ability to preserve various materials and collections. SIL also will pursue improvements to existing automated systems for access to collections by scholars and for information sharing and communication with other libraries. SIL plans to provide space conducive to study, consultation, and reflection in library areas. Such plans involve renovation and refurbishment of existing facilities in a manner that ensures security and preservation of library collections.

SMITHSONIAN TROPICAL RESEARCH INSTITUTE

OPERATING FUNDS	FY 1992		FY 1993		FY 1994		FY 1995		FY 1996		FY 1997	
	FT EMPL	$ 000	FT EMPL	$ 000	FT EMPL	$ 000	FT EMPL	$ 000	FT EMPL	$ 000	FT EMPL	$ 000
FEDERAL SALARY & EXPENSES	145	$6,801	154	$8,034	206	$11,391	208	$11,533	208	$11,533	208	$11,533
UNRESTRICTED & SPECIAL PURPOSE FUNDS	5	$514	5	$427	5	$444	5	$444	5	$444	3	$444
RESTRICTED FUNDS		$267		$250		$250		$250		$250		$250
GOVERNMENT GRANTS & CONTRACTS		$365		$350		$350		$350		$350		$350
TOTAL OPERATING FUNDS	150	$7,947	159	$9,061	211	$12,435	213	$12,577	213	$12,577	211	$12,577

MISSION

The Tropical Research Institute (STRI), with headquarters in Panama, conducts and supports research on the ecology, behavior and evolution of tropical organisms. Staff and visiting scientists' investigations encompass New and Old World tropics. A major focus of research includes viable alternatives to traditional agricultural and forest practices that contribute to deforestation of the world's tropics. STRI supports education and training in tropical biology through competitive fellowship and internship programs. STRI also fosters conservation in the tropics through its environmental education programs.

PROGRAM EMPHASIS FY 1993–97

STRI plans to increase and strengthen research on historical and contemporary biological, cultural, and geological processes affecting global environmental change. In addition, STRI expects to expand opportunities for joint scholarly appointments and fellowships, and to strengthen scientific collaboration with other major research institutions worldwide. STRI plans to enhance the quality of support services critical to conducting research in Panama and similar locales by modernization of facilities and equipment, recruitment of maintenance and administrative staff, and staff training/development programs.

OTHER

ADMINISTRATIVE AND FINANCIAL SERVICES

OPERATING FUNDS	FY 1992		FY 1993		FY 1994		FY 1995		FY 1996		FY 1997	
	FT EMPL	$ 000	FT EMPL	$ 000	FT EMPL	$ 000	FT EMPL	$ 000	FT EMPL	$ 000	FT EMPL	$ 000
FEDERAL SALARY & EXPENSES	350	$23,475	369	$25,744	505	$39,001	509	$38,946	513	$38,484	515	$38,734
UNRESTRICTED & SPECIAL PURPOSE FUNDS	188	$10,305	188	$10,330	194	$11,609	195	$11,722	195	$11,805	195	$11,883
RESTRICTED FUNDS		$2										
GOVERNMENT GRANTS & CONTRACTS												
TOTAL OPERATING FUNDS	538	$33,782	557	$36,074	699	$50,610	704	$50,668	708	$50,289	710	$50,617

MISSION

Administrative and Financial Services of the Institution comprise the budget, accounting, personnel, information management and other professional and technical services required to support the Smithsonian's programs, and to assure that the Institution complies with policies of the Board of Regents and all appropriate laws and regulations, and to account fully for its actions.

PROGRAM EMPHASIS FY 1993–97

The Institution is developing a new financial management and accounting system which will maintain the official financial records and provide accurate and timely reports regarding the status of institutional funds. The Institution will also implement a long–term systems plan to address computer capacity, communications, and application requirements for projected institutional needs. Through Administrative and Financial Services, the Smithsonian will continue to develop its human resources, improve the recruitment, training, and retention of a skilled work force, and support affirmative action goals. Various offices plan to maximize services by utilizing Total Quality Management (TQM) principles to enhance the productivity, quality, and timeliness of Administrative and Financial Services.

AWARDS PROGRAMS

OPERATING FUNDS	FY 1992		FY 1993		FY 1994		FY 1995		FY 1996		FY 1997	
	FT EMPL	$ 000	FT EMPL	$ 000	FT EMPL	$ 000	FT EMPL	$ 000	FT EMPL	$ 000	FT EMPL	$ 000
FEDERAL SALARY & EXPENSES												
UNRESTRICTED & SPECIAL PURPOSE FUNDS		$6,766		$6,766		$7,000		$7,500		$8,000		$8,500
RESTRICTED FUNDS		$300		$300		$16						
GOVERNMENT GRANTS & CONTRACTS												
TOTAL OPERATING FUNDS	0	$7,066	0	$7,066	0	$7,016	0	$7,500	0	$8,000	0	$8,500

MISSION

The Institution has several centrally administered award funds that supplement funding for collections acquisition, scholarly research, fellowships, special exhibitions, and educational outreach. A competitive process awards these funds to scholars and Smithsonian organizations for purposes and projects that advance knowledge and understanding of the diverse fields of the arts, humanities, sciences and related issues of contemporary importance.

PROGRAM EMPHASIS FY 1993–97

The Awards Programs plans to support proposals for multi–disciplinary research in global issues and temporary or permanent exhibitions that approach content displays in new and imaginative ways. The Institution aims to encourage increased participation of culturally diverse scholars by developing a wide range of educational outreach programs.

BUSINESS ACTIVITIES

OPERATING FUNDS	FY 1992		FY 1993		FY 1994		FY 1995		FY 1996		FY 1997	
	FT EMPL	$ 000	FT EMPL	$ 000	FT EMPL	$ 000	FT EMPL	$ 000	FT EMPL	$ 000	FT EMPL	$ 000
FEDERAL SALARY & EXPENSES												
UNRESTRICTED & SPECIAL PURPOSE FUNDS	360	$51,065	365	$54,050	370	$55,645	373	$57,100	378	$58,815	380	$60,350
RESTRICTED FUNDS												
GOVERNMENT GRANTS & CONTRACTS												
TOTAL OPERATING FUNDS	360	$51,065	365	$54,050	370	$55,645	373	$57,100	378	$58,815	380	$60,350

MISSION

The Business Management Office provides administrative oversight for the Museum Shops, Mail Order Division, Product Development and Licensing, and Concessions. These auxiliary activities extend the educational outreach of the Smithsonian Institution throughout the United States and around the world. Products selected for sale relate directly to the collections of the Institution's various museums and the National Zoo. Merchandise selected for sale is subject to rigorous standards of quality and value and provides the Institution with additional unrestricted resources for exhibitions, scholarly studies and collections acquisition.

PROGRAM EMPHASIS FY 1993–97

The Business Activities will continue to educate the public about the diversity of the Smithsonian's collections through its merchandise selection. These businesses also plan to maintain their record of exemplary customer service, operational efficiencies and returns on investment. Consistent with the Institution's Areas of Emphasis, these offices plan to support cultural pluralism through personnel recruitment and product development/ selection.

EXECUTIVE MANAGEMENT

OPERATING FUNDS	FY 1992		FY 1993		FY 1994		FY 1995		FY 1996		FY 1997	
	FT EMPL	$ 000	FT EMPL	$ 000	FT EMPL	$ 000	FT EMPL	$ 000	FT EMPL	$ 000	FT EMPL	$ 000
FEDERAL SALARY & EXPENSES	83	$5,330	89	$7,483	104	$11,321	104	$11,330	104	$11,337	104	$11,345
UNRESTRICTED & SPECIAL PURPOSE FUNDS	59	$9,169	59	$8,852	59	$9,201	60	$9,332	60	$9,391	60	$9,449
RESTRICTED FUNDS		$2,183		$1,718		$1,670		$1,610		$1,698		$1,658
GOVERNMENT GRANTS & CONTRACTS	2	$229	2	$236	2	$243	2	$250	2	$257	2	$265
TOTAL OPERATING FUNDS	144	$16,911	150	$18,289	165	$22,435	166	$22,522	166	$22,683	166	$22,717

MISSION

In 1846, Congress established the Institution and placed responsibilities for management with the Board of Regents. The Board appoints the Secretary, who in turn selects assistants for purposes of administering the Institution. The Under Secretary, the Assistant Secretaries, the General Counsel, and the Office of Government Relations advise and assist the Secretary in management and administrative matters, policy determination, legal and legislative concerns, financial issues, program and facilities planning, and oversight and performance of Smithsonian activities.

PROGRAM EMPHASIS FY 1993–97

Executive Management will continue to provide leadership, guidance and policy direction to all Smithsonian organizations for essential institutional functions, including research, collections management, exhibitions, education programs and administrative support activities. Executive Management also will cultivate support for cooperative programs with national and international organizations, academic institutions, and museums.

FACILITIES SERVICES

OPERATING FUNDS	FY 1992		FY 1993		FY 1994		FY 1995		FY 1996		FY 1997	
	FT EMPL	$ 000	FT EMPL	$ 000	FT EMPL	$ 000	FT EMPL	$ 000	FT EMPL	$ 000	FT EMPL	$ 000
FEDERAL SALARY & EXPENSES	1,349	$73,869	1,349	$79,499	1,530	$86,735	1,587	$88,526	1,599	$89,008	1,611	$89,500
UNRESTRICTED & SPECIAL PURPOSE FUNDS	24	$2,140	24	$2,166	24	$2,233	24	$2,244	24	$2,257	24	$2,275
RESTRICTED FUNDS		$3		$5		$6		$2		$2		$1
GOVERNMENT GRANTS & CONTRACTS												
TOTAL OPERATING FUNDS	1373	$76,012	1373	$81,670	1554	$88,974	1611	$90,772	1623	$91,267	1635	$91,776

MISSION

Facility Management organizations provide security, occupational health services, building operation and maintenance, mail and transportation services, horticultural services, architectural and engineering services, and facilities construction and building restoration support services to Smithsonian museums, art galleries and other facilities in the Washington metropolitan area, New York City, and several distant locations. These cooperating offices support the development, operation, maintenance, repair and improvement of the Smithsonian's physical plant, and provide technical consulting support and long–range facility construction and renovation studies.

PROGRAM EMPHASIS FY 1993–97

The Facility Management organizations will improve existing services while adapting to the varying demands and constraints of new institutional initiatives. The Facility Management offices plan to utilize the latest technology in building and facilities management in order to maximize productivity and ensure quality service. These plans involve increased attention to maintenance, replacement and automation of building operating systems, and expansion of information systems to provide timely and accurate data for control of building operating environments.

INTERNATIONAL CENTER

OPERATING FUNDS	FY 1992		FY 1993		FY 1994		FY 1995		FY 1996		FY 1997	
	FT EMPL	$ 000	FT EMPL	$ 000	FT EMPL	$ 000	FT EMPL	$ 000	FT EMPL	$ 000	FT EMPL	$ 000
FEDERAL SALARY & EXPENSES	13	$1,038	13	$1,112	47	$3,977	47	$3,977	47	$3,977	47	$3,977
UNRESTRICTED & SPECIAL PURPOSE FUNDS	11	$828	11	$828	11	$877	11	$877	11	$877	11	$877
RESTRICTED FUNDS		$54		$45		$50		$30		$40		$60
GOVERNMENT GRANTS & CONTRACTS		$46		$38		$45		$30		$62		$45
TOTAL OPERATING FUNDS	24	$1,966	24	$2,023	58	$4,949	58	$4,914	58	$4,956	58	$4,959

MISSION

The International Center consists of a diverse range of Smithsonian international programs through the work of several divisions: International Relations, the International Gallery, Quincentenary Programs, Environmental Awareness and Conference Services. The Smithsonian also supports programs, such as the Smithsonian's Man and the Biosphere Biological Diversity Program and the Council of American Overseas Research Centers.

PROGRAM EMPHASIS FY 1993–97

The Institution will continue to provide an international venue for exhibitions and other comprehensive programs on topics of international and global concern from various disciplinary and cultural perspectives, drawing upon research conducted by Smithsonian organizations and other international research centers. The Institution, building upon Smithsonian Quincentenary activities, will continue to develop an Institute of the Americas for the purpose of creating permanent programs at the Smithsonian for research and publication of information on hemispheric issues. hemispheric issues.

MEMBERSHIP ACTIVITIES

OPERATING FUNDS	FY 1992		FY 1993		FY 1994		FY 1995		FY 1996		FY 1997	
	FT EMPL	$ 000	FT EMPL	$ 000	FT EMPL	$ 000	FT EMPL	$ 000	FT EMPL	$ 000	FT EMPL	$ 000
FEDERAL SALARY & EXPENSES	1	$48	1	$58	5	$199	5	$199	5	$199	5	$199
UNRESTRICTED & SPECIAL PURPOSE FUNDS	257	$108,750	265	$114,680	280	$120,665	289	$124,140	292	$127,420	297	$130,660
RESTRICTED FUNDS		$42		$40		$40		$40		$40		$40
GOVERNMENT GRANTS & CONTRACTS												
TOTAL OPERATING FUNDS	258	$108,840	266	$114,778	285	$120,904	294	$124,379	297	$127,659	302	$130,899

MISSION

Through Membership Activities the Smithsonian seeks private financial support to advance the goals and objectives of the Institution. The Office of Development is responsible for raising funds in support of institutional priorities and special projects and coordinates fund–raising efforts throughout the Institution. The Smithsonian National Associate Program (SNAP) and the Resident Associate Program (RAP) are self–supporting membership and public outreach arms of the Institution. SNAP and RAP provide educational opportunities and activities to Associates and the general public. Two of the most successful membership benefits and educational ventures of the Institution are the Smithsonian magazine and Smithsonian/Air and Space magazine. The Smithsonian magazine reports on cultural and scientific developments in today's world, drawing upon and complementing the Institution's permanent collections, exhibitions and research activities. The Smithsonian/Air and Space magazine explains the realm of human endeavor in flight and in exploration, science, and research within the atmosphere and beyond.

PROGRAM EMPHASIS FY 1993–97

The Institution will extend and enhance Membership Activities available to associate members and the general public. Plans include developing an advisory board with national minority organizations to encourage institutional development of programming that reflects the nation's social, ethnic, and cultural representation.

PUBLIC AWARENESS SERVICES

OPERATING FUNDS	FY 1992		FY 1993		FY 1994		FY 1995		FY 1996		FY 1997	
	FT EMPL	$ 000	FT EMPL	$ 000	FT EMPL	$ 000	FT EMPL	$ 000	FT EMPL	$ 000	FT EMPL	$ 000
FEDERAL SALARY & EXPENSES	21	$1,332	21	$1,445	23	$1,730	23	$1,743	23	$1,748	23	$1,762
UNRESTRICTED & SPECIAL PURPOSE FUNDS	41	$2,368	44	$2,408	44	$2,644	44	$2,656	44	$2,680	44	$2,684
RESTRICTED FUNDS		$240		$89								
GOVERNMENT GRANTS & CONTRACTS												
TOTAL OPERATING FUNDS	62	$3,940	65	$3,942	67	$4,374	67	$4,399	67	$4,428	67	$4,446

MISSION

The Visitor Information Center, the Office of Telecommunications, and the Office of Public Affairs disseminate information to the public about the Institution's research, exhibitions, public programs, and other activities through direct contact with the public and through newspapers, magazines, television, and radio.

PROGRAM EMPHASIS FY 1993–97

The Institution will increase efforts to reach culturally diverse and specialized audiences with its public information services. In addition to offering foreign language brochures, the Visitor Information Center plans to expand the cultural diversity and foreign language capability of the volunteer staff. The Center also intends to enhance and extend automated information services, permitting more effective use of staff. The Offices of Telecommunications and Public Affairs will assist Smithsonian organizations in developing and producing quality media and information programs for external distribution, with particular attention to exhibition, educational, and archival programs reflecting cultural pluralism objectives and global environmental concerns.

SMITHSONIAN INSTITUTION PRESS

OPERATING FUNDS	FY 1992		FY 1993		FY 1994		FY 1995		FY 1996		FY 1997	
	FT EMPL	$ 000	FT EMPL	$ 000	FT EMPL	$ 000	FT EMPL	$ 000	FT EMPL	$ 000	FT EMPL	$ 000
FEDERAL SALARY & EXPENSES	30	$1,566	30	$1,658	32	$1,798	32	$1,840	33	$1,901	33	$1,927
UNRESTRICTED & SPECIAL PURPOSE FUNDS	41	$19,117	41	$20,611	41	$23,400	41	$24,380	41	$27,700	41	$27,400
RESTRICTED FUNDS												
GOVERNMENT GRANTS & CONTRACTS												
TOTAL OPERATING FUNDS	71	$20,683	71	$22,269	73	$25,198	73	$26,220	74	$29,601	74	$29,327

MISSION

A member of the Association of American University Presses since 1966, the Smithsonian Institution Press (SIP) edits, designs, produces, and distributes books, sound recordings, and other printed materials prepared by Smithsonian scientists, historians, and curators, as well as scholars from educational institutions around the world. Such materials also include research monographs, technical and scientific series, exhibition catalogues for Smithsonian museums, educational pamphlets, and informational leaflets. These offerings extend the Institution's research activities to libraries, museums, research institutions and interested members of the public throughout the United States and abroad.

PROGRAM EMPHASIS FY 1993–97

The Smithsonian Institution Press endeavors to strengthen the quality and distribution of its offerings with particular attention to the Institution's emphasis on cultural pluralism, environmental concerns and global change. To achieve this goal, SIP acquisition editors will work to sign more acclaimed authors through careful attention to incentives such as author royalties and advances. Simultaneously, the marketing managers will work to improve the scope and effectiveness of the mailing lists and produce broader representation both nationally and internationally.

SPECIAL PROGRAMS

OPERATING FUNDS	FY 1992		FY 1993		FY 1994		FY 1995		FY 1996		FY 1997	
	FT EMPL	$ 000	FT EMPL	$ 000	FT EMPL	$ 000	FT EMPL	$ 000	FT EMPL	$ 000	FT EMPL	$ 000
FEDERAL SALARY & EXPENSES	156	$8,763	165	$9,569	208	$15,250	209	$15,295	210	$15,319	210	$15,344
UNRESTRICTED & SPECIAL PURPOSE FUNDS	38	$3,324	38	$2,890	37	$2,909	37	$2,925	37	$2,920	37	$2,960
RESTRICTED FUNDS		$1,005		$1,175		$1,035		$1,320		$1,250		$1,430
GOVERNMENT GRANTS & CONTRACTS		$701		$702		$700		$701		$703		$701
TOTAL OPERATING FUNDS	194	$13,793	203	$14,336	245	$19,894	246	$20,241	247	$20,192	247	$20,435

MISSION

The Institution is dedicated to the increased understanding of the physical, biological and cultural world and regions in which people live. Eleven Smithsonian organizations directly contribute to this mission by emphasizing and supporting the Institution as a learning resource and providing specialized expertise and service. These include: Fellowships and Grants, Museum Programs, Registrar, Exhibits Central, Interdisciplinary Studies, Elementary and Secondary Education, National Science Resources Center, Smithsonian Traveling Exhibition Services, Folklife Programs, and the International Environmental Science Program.

PROGRAM EMPHASIS FY 1993–97

Through Special Programs the Institution will serve new audiences and respond to changing needs. The Institution will continue to support research by enhancing the fellowship program, enhancing opportunities for visiting students and distinguished and senior scholars and by promoting scholarly seminars, discussions and collaborative research efforts. In addition, the Smithsonian will improve and expand services to our diverse museum audiences through enhanced professional training and study opportunities in museum careers; development of education material and programs to improve the quality of teaching in the Nation's schools; and extend the availability of Smithsonian exhibitions to potential audiences beyond the National Mall. The Institution will reinforce its goal of improved management, care, and exhibition of the collections. Plans include ensuring that all collections are accountable and accessible in a secure, efficient, and timely manner.

INDEX

Page #

Administrative Services 38
African Art 21
Air and Space 20
American Art 22
American History 23
American Indian 24
Anacostia Museum 14
Archives 33
Archives of American Art 15
Astrophysical Observatory 30
Awards Programs 39
Business Activities 40
Conservation Analytical Laboratory 28
Cooper-Hewitt 17
Executive Management 41
Environmental Research Center 32
Facilities Services 42
Freer Gallery 16
Hirshhorn Museum and Sculpture Garden 18
International Activities 43
Libraries 34
Major Scientific Instrumentation 31
Membership Activities 44
Museum Support Center 19
Natural History 25
Portrait Gallery 26
Press 46
Public Awareness Services 45
Sackler Gallery 16
Special Programs 47
Tropical Research Institute 35
Zoo 29

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